June 17, 2022

Michael Martin United States Department of Transportation Office of Aviation Analysis 1200 New Jersey Ave SE Washington, DC 20590

SkyWest Airlines' Essential Air Service Proposal for Alpena, Michigan

Dear Mr. Martin:

Attached is SkyWest Airlines' proposal to provide air service from Alpena, MI (APN) to the Minneapolis-St. Paul International Airport (MSP) and/or Detroit Metropolitan Wayne County Airport (DTW).

SkyWest welcomes the opportunity to continue service to the Alpena community. Our combination of safe and reliable aircraft, well-timed schedules, and access to one of the world's largest airline networks will continue to provide passengers with quality air service and further stimulate economic growth in the region.

As directed by the RFP, we would expect to offer 12 round-trip flights per week for a two-year term utilizing 50-seat CRJ200's branded as Delta Connection. If necessary, during the contract period, SkyWest may work with an affiliate to provide 30-seat CRJ200 jet service under 14 CFR Part 380 public charters. In the event this affiliate jet service becomes available, SkyWest will closely coordinate with Alpena and USDOT on necessary waivers and applications. A transition of service will be subject to USDOT and community approval.

Thank you for your consideration.

Wade Steel

Chief Commercial Officer

SkyWest Airlines

SkyWest Airlines Essential Air Service Bid 6/17/2022

	APN	
	DTW/MSP	
Number of round trips per week	12	
Aircraft type	CRJ -	- 30 or 50 Seat
Passenger Revenue		
Passengers		21,840
Average fare	\$	90.00
Revenue	\$	1,965,600
Block Time		
Trip block time (minutes)		65
Total scheduled block time		1,342
Total completed block time		1,301
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RPMS		
Passengers		21,840
Stage length		198
Total RPMs	·	4,324,320
ASMs		
Scheduled departures		1,248
Competed departures		1,211
Stage length		198
Available Seats		50
Total ASMs		12,355,200
Revenue	\$	1,965,600
nevenue	Y	1,303,000
Marketing Costs	\$	20,000
Direct operating expenses	\$	4,234,451
Departure related	\$	2,741,154
ASM related	\$	115,150
Total expenses	\$ \$ \$ \$	7,110,755
Operating income (loss)	\$	(5,145,155)
FOV profit margin	ć	255 520
5% profit margin	\$	355,538
Annual subsidy requirement	\$	5,500,693
SkyWest effective rates per unit		
Subsidy per trip	Ś	4,544
Subsidy per passenger	\$ \$	252
Load factor	Y	35%
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